



AUTO + ASSEMBLY

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NEW STRATEGIES
FOR POSITIVE CHANGE

FIA ASN Development Task Force

LOOKING FORWARD AFTER RESTARTING MOTOR SPORT

Representatives from National Sporting Authorities (ASNs) took part in the FIA ASN Development Task Force meeting held virtually between members of Clubs based in the Americas, Africa, Europe, Middle East and North Africa (MENA), and Asia-Pacific.



Hosted by FIA ASN Development Task Force President Andrew Papadopoulos, the meeting started with a global report on how each region managed to restart motor sport during the current COVID-19 global pandemic.

This was followed by an update on plans for 2021 and how motor sport will continue. Motorsport UK CEO Hugh Chambers noted that with the first roll-out of the COVID-19 vaccine in the UK, most of the vulnerable people in society may be protected and, as a consequence, it could result in an unrestricted season. This was echoed by FIA Deputy Vice President of MENA Imad Lahoud, who said that Morocco and United Arab Emirates started administering vaccines and hope to get back to normal soon.

"It was a very comprehensive report from all the members of the Task Force and I thank them for that," said Papadopoulos. "If you particularly feel that your region needs support, speak to your regional coordinator who will be there to help during this crisis. It is not over yet, but I think we've been able to learn how to manage it, which is very important for ASNs."

The discussion then moved to the FIA Sport Regional eCongress Northern Europe held on 30 October. FIA Project Manager Guido Gaetani d'Aragona detailed the success of the event which gathered 30 participants from 20 ASNs, and featured two FIA sessions as well as the European Executive meeting online.

For 2021, the FIA Sport Regional Congresses are planned to be held as follows with physical attendance for each region:

- MENA Congress planned for 23-25 February in Jordan;
- Asia-Pacific Congress planned for mid-April in Bangkok, Thailand;
- Africa Congress planned for 22-23 June in Kenya;
- Americas Congress planned in the week of 9 August in Puebla, Mexico;
- Northern Europe and Central Europe Congresses planned in October and December (precise dates are still to be confirmed).

FIA Sport Clubs Relations Manager Aline Valinho provided insights on Webinars and Regional Workshops, held from April to December 2020, addressing topics gathered under the 'Stronger Together' banner. These webinars will continue in 2021. FIA Training Manager Greg Symes explained that, for 2021, there will be ASN Grassroots Toolkits and animated videos distributed, which are designed to encourage more people to get involved in motor sport volunteering.

Delegates were also presented with progress on the FIA Innovation Fund project, which consists in a Worldwide Study on Economic and Social Impact of Motor Sport. This was followed by an update on the FIA Sport Grant Programme. In 2020, 120 grants were approved to support grassroots projects to restart affordable motor sport as well as initiatives to implement COVID-related protocols including testing, the provision of Personal Protective Equipment, and training for Officials.

The session also included the presentation of environmental projects in line with the FIA's #PurposeDriven initiative, an update on how to implement the FIA Rally Star programme, and on cluster projects to benefit regions including MENA and Asia-Pacific.

The meeting was rounded off with a look at the ASN Forum draft agenda and an update on the FIA Motorsport Games set to take place next year.

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FIA Region I Plenary Assembly

TURNING CRISIS INTO OPPORTUNITY

Yesterday's FIA Region I Plenary Assembly heard how FIA Member Clubs across the Region have championed entrepreneurship during the COVID-19 pandemic and how they have boosted membership and retention.



Opening the meeting, FIA Region I President Thomas Møller Thomsen highlighted the challenges presented by the COVID-19 pandemic over the past year and the "agile" response to the crisis seen across the Region.

"It is clear that Clubs have put the needs of members first. That is your DNA and that is what you have done," he said. "Clubs have also taken on social responsibility roles and you have taken on responsibility for helping in this crisis that has enveloped all of the region. You have taken care of staff and members and that is very inspiring."

He also pointed to the response of FIA Region I, explaining that the Region provided a platform for Clubs to exchange on how to deal with the situation imposed by the pandemic, which included daily blog posts on Clubs initiatives during the first lockdown and a weekly 'COVID Travel Monitor' to inform Club members. Region I also launched new learning opportunities via thematic webinars, training workshops and a revamped Innovation Hub.

The Plenary later heard three examples of how Clubs reacted to the crisis. FDM Denmark CMO Christian Rau detailed how FDM's marketing and sales approach shifted during the COVID-19 outbreak, placing an emphasis on FDM insurance offers.

AA South Africa CEO Willem Groenewald gave an overview on how AA South Africa has invested in digitalisation and the offer of new digital services to its members, based on the use of smart devices for multiple purposes such as roadside assistance and home assistance and security.

Lastly, ANWB International Relations Manager Niels Van Unnik (Netherlands) explained how the Club developed an online Travel Guide to inform the public about accessibility to countries for touristic purposes during the pandemic. Since its launch in April 2020, the site has had over 9 million unique visits and 21 million page views. The project relied on weekly updates from 30 sister Clubs and following success with the initial launch, Van Unnik said that from March 2021, the platform would be further expanded to include a greater number of countries.

Elsewhere, the Plenary also adopted the Region I goals for 2021. As set in the FIA Region I Strategy 2020-2022, FIA Region I will focus on three main priorities in 2021: to help Clubs remain consumer champions; to help Clubs organise for success; and Tourism.

Within the first of these priorities, the Region I Office's policy work will focus into four key areas for Mobility Clubs: digitalisation, sustainability, safeguarding mobility, and road safety.

In 2021, the Office will work on a common message in response to the European Commission proposal on vehicle connectivity expected in Q2; gather expertise on Artificial Intelligence; advocate for consumer perspectives on relevant developments deriving from the European Green Deal, and pursue the rolling out of Green NCAP. It will also advocate for a European user-centred mobility strategy, evaluate the impact on the cost of motoring of the inclusion of road transport into the Emission Trading Scheme; support the rolling out of ADAS (Advanced Driver Assistance Systems) by informing users; work on the revision of the EU Driving License Directive, and address the complexity of new forms of individual mobility.

In helping Clubs organise for success, the Office will support them in retaining and gaining members as well as diversifying their services portfolio. In order to do this, the Office will organise an exchange of expertise based on the 'Clubs Clustering' exercise launched in 2020; inspire Clubs with a renewed FIA Region I Start-Up Challenge; assist ACTAC in building the digital sales of travel documents, and complete the roll-out of a pedestrian's safety visibility campaign across Africa.

Finally, in the area of tourism, the Office will establish a tourism group made up of experts from Clubs; continue providing relevant information on the sanitary crisis in a rapid manner; and set-up an informal policy task force on tourism.

NACAM Meeting

PREPARING FOR THE FUTURE

The North America and Central America Region (NACAM) meeting started with opening remarks from FIA Vice-President for Sport José Abed and FIA Secretary General in Americas Fernando Gutierrez-Benjumea.



It was announced that Gutierrez-Benjumea is about to step down from his role, with Abed following at the end of 2021. The pair discussed how to best prepare and position the region during the transition period.

"We're reaching the end of a cycle at the FIA," said Abed. "2021 will be the final year of Jean Todt's presidency. Fernando Gutierrez-Benjumea, whose tremendous work and dedication deserve recognition, is about to step down and I'll follow at the end of next year."

The meeting then turned to updates from National Sporting Authorities (ASNs) in the region, with Touring y Automóvil Club de Colombia (ACC) President Ricardo Morales Rubio starting by focusing on the promotion of Karting among the youth.

The ACC contributed with marketing, collection and administration activities, and the revenues from the events will be distributed equally in three parts. There was also a social media campaign, which included a video featuring FIA Formula One World Champions Fernando Alonso and Lewis Hamilton and promoting Karting as a route into motor sport.

Federación Dominicana de Automovilismo (FDA) President José Liz also highlighted the Karting Championships and its supporting events that took place in the Dominican Republic. These attracted 90 competitors and went ahead with success despite no spectators due to the COVID-19 pandemic.

This was followed by a presentation from Head of Event Operations for Formula E and Innovative Sport Activities Javier Maffioli who updated the meeting on the FIA Motorsport Games and the key objectives ahead of the second edition of the event scheduled for October 2021 at Circuit Paul Ricard.

"The aim is to stimulate the growth of the FIA Motorsport Games, both in terms of disciplines as well as participating ASNs. We'll have 18 disciplines, and we'd like to have 100 countries taking part, doubling the numbers of the first edition. We'd like to encourage the ASNs to nominate a Member of Delegation so that every Club has a point of contact to ensure a dialogue with the FIA can be opened," Maffioli concluded.



CODASUR Meeting

LOOKING FORWARD TO 2021

The Confederación Deportiva Automovilística Sudamericana (CODASUR) meeting gathered 20 online participants.



Chaired by FIA Vice-President for Sport Carlos García Remohí, the CODASUR meeting focused on the plan for 2021 with no motor sport events taking place in 2020 due to the COVID-19.

The TCR CODASUR schedule will feature eight races, three of which will be in Brazil, three in Argentina, one in Uruguay, and one in Chile. Over twenty cars are expected to enter with the format set to be two Endurance races (competed by two drivers during two hours), along with six based on FIA World Touring Car Cup format.

An update on the CODASUR Rally Championship was then presented to the participants, with an outlook on next year's events.

Elsewhere, a new Truck Racing category has been requested to be added to the CODASUR events in Brazil, with discussions currently taking place between promoters and a final decision to be made in January. For Cross-Country, the plan is to have four events, depending on the COVID-19 situation.

FIA Regional Rally Category Manager Jérôme Roussel gave an update on the FIA Rally Star programme focused on the ASN guidelines recently released in September through the FIA network. These detail how ASNs can organise the initial talent detection phase through Slaloms and Digital Motor Sport events. "We want the Clubs to be able to finalise preparations for their events for next year and these guidelines will allow them to do that," Roussel explained.

At the moment, the FIA Rally Star programme is undertaking testing with the Cross Car that will be used in the Continental finals, as well as with the M-Sport Ford Fiesta Rally3 car and Digital Motor Sport equipment.

The project will be an opportunity for gamers to qualify on the FIA World Rally Championship's official video game WRC 9, which will have two distinct updates: one specifically for National Sporting



Authorities (ASNs), which will be free of charge and on PC only, and a Downloadable Content package for console owners, which will cost €10. The candidates will be able to participate in twelve challenges from February to August 2021, with the winners set to qualify for the Continental Finals.

"Those gamers will be able to try and qualify from all over the world with this package," added Roussel. "In each version, the stages used in the WRC 9 video game will be exclusive for FIA Rally Star, with new stages and a new car, which is the new M-Sport Fiesta Rally3. This will enable all players to compete at the same level since current gamers are not familiar with it yet."

ASNs will be able to build their own selection events featuring a mix of Slalom and Digital Motor Sport, with some projects already in place in Mexico, Uruguay and Peru.



World Council for Automobile Mobility and Tourism

SETTING AMBITIOUS TARGETS: A GLOBAL PRIORITY

Yesterday's meeting of the World Council for Automobile Mobility and Tourism set out ambitious programmes designed to accelerate the development of safe and sustainable mobility for all.



The FIA's commitment to safe and sustainable mobility was reaffirmed during yesterday's meeting of the World Council for Automobile Mobility and Tourism with the presentation of new strategies for road strategy advocacy and environmental sustainability that set out to make the Federation a leader for positive change.

Commenting on the development of the new programmes, FIA President Jean Todt said: "Our organisation must take the lead on two specific points – road safety and the environment. These are crucial issues for the Federation."

In the area of sustainability, President of the FIA Environment and Sustainability Commission Felipe Calderón presented a new Environmental Strategy designed to act as a framework for FIA activity from 2020-2030.

Outlining the missions of the strategy, the Commission President said the FIA would promote sustainability across four spheres of responsibility: Network (including manufacturers, road users, NGOs, governments, and sponsors), Championships, Members, and the Federation itself.

Within these spheres, the FIA would encourage its network to advocate for environmental action and sustainable use of resources. It would also seek to foster innovation among Member Clubs and to promote eco-friendly behaviour among consumers.

It is also planned for the FIA to engage with and assist Members in building internal capacity and expertise in sustainability. Finally, the Federation will take a leadership role in environmental protection.

In order to achieve this, the FIA will work in its different spheres of responsibility, focusing on three strategic areas: Climate Action (to accelerate the net-zero transformation); Innovation and Technology; and Sustainable Practices (targeting net-positive impact of events and operations).

The strategy sets out an ambitious set of goals, beginning in 2021 with the development of a carbon reduction plan and by becoming carbon neutral through offsetting. In the area of innovation and technology, the FIA will from next year focus research on sustainable solutions for motor sport and in terms of sustainable practices, the Federation will aim to reach ISO 4001 certification for the FIA Administration and adopt sustainable procurement policies requiring all FIA suppliers to ensure their environment credentials.

Moving forward, by 2025 the strategy aims for the FIA to reduce its carbon footprint by 25% and to begin the gradual integration of carbon removal technologies as part of its offsetting plan. Sustainability targets would also be introduced to the tender process for FIA Championships and ISO 20121 accreditation would be required for FIA corporate events. By 2030 it is envisaged that the FIA will reduce its carbon footprint by 50% and become carbon neutral by removing residual emissions.

Presenting the FIA Road Safety Advocacy Strategy, Peter Drennan, former United Nations Under-Secretary-General for Safety and Security and Consultant for the FIA, said that the driving imperative of the new strategy is to create a "paradigm shift to a safe mobility culture" in which safety exists at the heart of all forms of mobility development and becomes part of the fabric of society.

He added that in order to help realise this goal, the FIA's road safety activities would be more closely linked to the 'Stockholm Declaration' signed during February's 3rd Global Ministerial Conference on Road Safety and later presented to the United Nations General Assembly. The focus of the Strategy would also align more closely with the UN Strategic Development Goals.

Pointing to the next steps in implementation of the Strategy, he also presented an Action Plan for 2021 centred around two key FIA strengths: Leadership and Engagement; and Advocacy and Action.





Under the first of these, the FIA would seek to engage with Member Clubs and Regions to develop their leadership, build capacity and strengthen their representation in international forums; support the FIA President and engage with the FIA Foundation in advancing the global safe mobility agenda and the interests of FIA Clubs; strengthen the role of the FIA High Level Panel for Road Safety (HLP); strengthen partnership and cooperation by the FIA and Member Clubs with key global organisations in the mobility safety ecosystem, including partnership with the private sector; and increase involvement and empowerment of youth, women, and the Community in safe mobility forums.

In the area of Advocacy and Action, the plan calls for the deployment of a global communication framework to promote a culture of safe mobility; the development and implementation of effective safe mobility advocacy programmes in conjunction with Member Clubs; the collaboration with Member Clubs on innovative safe mobility initiatives; and the application of new technology for safer and sustainable mobility including from motor sport and the 'Start-Up Community'.

Elsewhere, the Council also adopted a work plan for 2021 across three main areas: Membership and Services, Advocacy and Tourism.

In Membership and Services, the FIA will deliver enhanced support for Club Development through the roll-out of Part II of the FIA Mobility Worldwide initiative. Focus will be on building resilience and growth potential through business diversification and digitalisation of services. Smart Cities content will be strengthened through the inception of 'Mobility Circle', a programme to be delivered in coordination with the Smart City Expo World Congress scheduled to take place in Barcelona, in November of next year.

Finally, Sport and Mobility will once again be physically brought together, via the return of the FIA Conference, with a July date in Monaco being the preferred option, depending on the situation with the current health crisis.

In the realm of Advocacy, the FIA will launch MOVISM as a targeted fundraising campaign for safe mobility. The FIA Road Safety Grants Programme will also move towards themed priorities and measurable actions, including the FIA School Assessment and the Driver Distraction toolkits. Finally, tests of consumer acceptance of the FIA Safe and Affordable Helmets will take place in Jamaica, Tanzania and India.

Tourism activity will see the Federation attempt to rebuild *Carnets de Passages en Douane* (CPD) sales, roll-out re-branding, and activate and optimise the VIAFIA platform, which was also presented to World Council members by FIA Director of Tourism Services Habib Turki.

The Council also paid tribute to and thanked FIA Secretary General for Automobile Mobility and Tourism Andrew McKellar for his six years of service at the FIA after it was announced during the meeting that he is to leave the Federation in the new year.

FIA President Todt said: "I would like to thank Andrew for what he has brought to the Mobility pillar of the FIA. Over the past six years, he has been essential to the development of our organisation. I wish him all good luck as he returns home to Australia."

Australian Automobile Association wins 2020 FIA Road Safety Award

At yesterday's World Council for Automobile Mobility and Tourism, FIA President Jean Todt announced the Australian Automobile Association as the recipient of the 2020 FIA Road Safety Award for "the Most Effective Road Safety Intervention by an FIA Club" for its 'Drive in the Moment' initiative.

Aimed at tackling mobile phone use addiction while at the wheel, 'Drive in the Moment' was supported by an FIA Road Safety Transformation Grant and developed in collaboration with the New Zealand Automobile Association (NZ AA). The initiative is based on research to build evidence-based resources aimed at reducing in-vehicle mobile phone use by young drivers.

'Drive in the Moment' was rolled out across Australia through the Member Clubs of the Australian Automobile Association (AAA) and will be launched in New Zealand as a partnership between the NZ AA and its affiliate Students Against Dangerous Driving.

Announcing the recipient of the 2020 award, FIA President Jean Todt said: "This is a great achievement for AAA and its outgoing President Elizabeth Perry who will be missed as a member of the World Council. I congratulate you on winning this year's trophy."

The toolkit will be available to all FIA Member Clubs interested in deploying it, and a full range of assets will be available as part of the 'Drive in the Moment' package.

FIFCO

INNOVATING FOR A BETTER FUTURE

The FIA Innovation Fund (FIF) continues to expand its portfolio of projects from proposals for a global ranking of digital racing competitors to plans to further develop aerial mobility solutions. At yesterday's meeting of the FIFCO, members were presented with several exciting new and expanded initiatives designed to generate lasting benefit to the FIA Community.



Prior to the detailing of new projects, the Committee was given an overview of how the FIF's finances have been allocated to support a portfolio of initiatives.

Head of the FIA Innovation Fund Onika Miller reported that 32 initiatives have been or are currently being funded, with 24 projects originating within the Sport pillar, seven falling within the Mobility sphere and one, the 'Track to Road' project, which spans across both pillars to deploy FIA expertise on helmet safety beyond motor sport. Onika Miller added that the investments in 32 projects total €26.3 million, with 75% of the funds allocated so far going to Sport projects, 19% to Mobility initiatives and 6% to the single cross-pillar programme. The bulk of proposals funded are multi-year projects, with 68% lasting from 18 months to five years.

Details of a number of new and expanded projects were presented at the meeting. In the realm of Sport, the Committee considered a proposal to establish a global ranking for



FIA Esports competitors. Outlining the project, FIA Director of Formula E & Innovative Motor Sport Activities Department Frédéric Bertrand highlighted the current and projected growth in Esports which has become increasingly relevant to young motor sport enthusiasts.

The goal of the FIA Esports World Ranking would be to gather audiences from all competitions on all platforms, at local and international level, within a single ecosystem that will provide benefits to rights holders, ASNs, developers, and publishers within the Digital Motor Sport space.

The development strategy would focus on the following strategic key areas of work: the creation of a global ASN licence; the development of an FIA Esports Sport World Ranking System based on FIA Esports Regulations, FIA Certified Game Titles, an FIA Esports Competitions Structure, an FIA Esports Masters Event and an FIA Esports Hub.

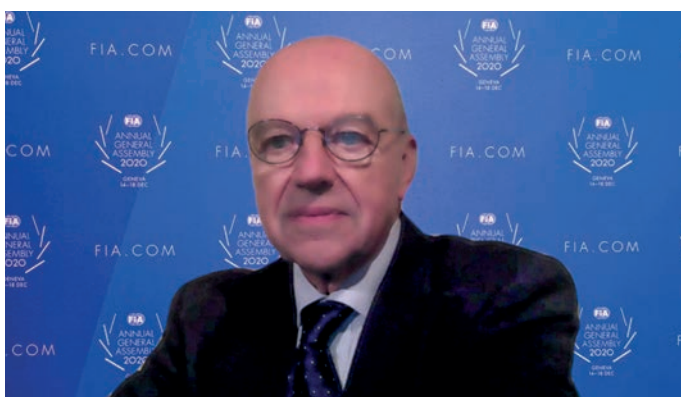
The world ranking system would not only deliver greater fan engagement, it would create a regulated system that would solidify Esports as a grassroots discipline, help define an Esports ladder and generate new revenue streams.

Going beyond the concept stage, the next step would be to appoint a promoter in the first quarter of next year with a view to developing the ranking system and the ASN licence ahead of a full FIA Esports launch in 2022.

The Committee also received details of a re-defined proposal to further support the development of Sport Clubs. The 'FIA Sport Clubs Development Programme (SCDP) – Reloaded' initiative builds on the original SCDP concept, rationale, and overall budget, but relies on an adapted methodology and increased capacity to mentor more Clubs.

The 'SCDP – Reloaded' project aims to establish a strong foundation for 45 Clubs that are at an early stage of development through an intensive two-year one-to-one mentorship and coaching programme with FIA experts. The FIA experts will assess the specific circumstances and needs working in collaboration with each Club to formulate appropriate and customised action plans.

Once strong management fundamentals and structures of these 45 Clubs are in place, the nature of support will shift to encourage Clubs to pursue motor sport activations and unlock additional support through the FIA e-learning platform



and the FIA Sport Grant Programme in particular.

Finally in Sport, the 'Reducing Fatal Accidents at Grassroots Level (IDR)' project sought additional funding to support the dissemination and promotion of the low-cost Impact Data Recorder within the ASN network and contribute to the reduction of fatal crashes in grassroots motor sport.

In Mobility, the FIFCO members approved the funding of a 3-month feasibility study to support 'One Road', a new and exciting proposal seeking to create a global rewards programme that would be open to all FIA Clubs. This programme would enable them to increase business opportunities by offering high-value benefits and global rewards to their own members, and would leverage the reach and breadth of the entire FIA network to negotiate with leading global brands and secure rewards for participating Clubs.

The feasibility study phase of the 'Drone Academy' initiative is now complete and the project leaders presented a proposal to fund the next 12-month exploratory phase in pursuit of the goal of establishing a facility to position and support FIA Mobility Clubs as leaders in the emerging area of drone technology, urban air mobility, and even personal airborne mobility.

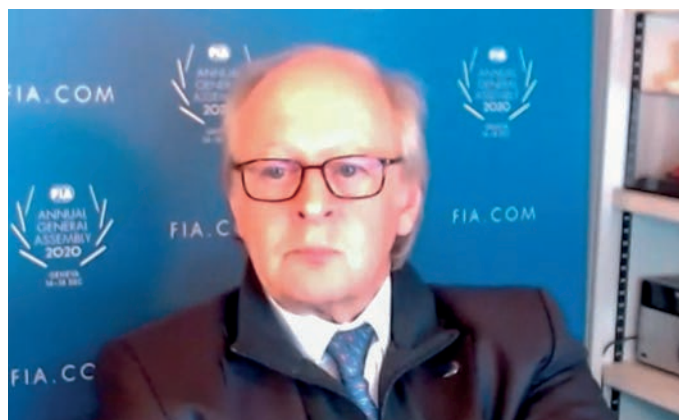
The long-term vision for this project foresees the 'Drone Academy' working closely with FIA Clubs to propel their drone-related business activities, innovate the vertical mobility market and help create new business. It also anticipates a knowledge services role for the Academy offering advice to regulators in shaping national and international drone

policies while also creating awareness of drone technology amongst FIA bodies and Member Clubs.

The previously approved 'City Trips App' returned to seek funding for the next phase of its development, having also completed its feasibility study.

Developed by Spanish Club RACC as a joint worldwide Mobility as a Service (MaaS) platform, the trip aggregator app has been introduced in 26 cities mainly across Europe. In order to progress development, the project is seeking funds to accelerate B2C and B2B growth, expand into two additional cities, activate additional partnerships and further engage with the 30 Clubs that have expressed interest in the app.

The FIFCO members welcomed the opportunity for FIA Sport and Mobility Members, through the FIF projects, to work more closely together in a number of areas including drone technology. In addition to the 'Drone Academy' being pursued by Mobility, Sport is currently developing drone-based safety solutions for rallying. The Digital Racing world also offers a range of possibilities for Sport and Mobility Clubs to collaborate and engage with younger members and fans. Lastly, the 'Sustainable Fuels for F1' project, which is nearing completion with the production of a 100% sustainable fuel base, prompted the Mobility pillar to explore ways to expand the initiative and involve Mobility given the beneficial "Track to Road" implications from the products being developed. FIFCO members also agreed to pursue greater collaboration and joint action on environmental initiatives.



Confederation of African Countries in Motorsport (CACMS)

BUILDING ON EXPERIENCE

Yesterday's online meeting of the Confederation of African Countries in Motorsport (CACMS) focused on the response to the COVID-19 pandemic this year and was the opportunity to discuss the African Rally Championship for 2021.



Opening the meeting was FIA President Jean Todt, along with CACMS Chairman and FIA Vice-President for Sport Surinder Thathi, who praised the efforts of CACMS Members in getting motor sport restarted in the region during this difficult period.

"For me, it's a great opportunity to make an update on how the African Clubs have been facing this difficult period before, during, and after COVID-19," said President Todt. "I must tell you that I'm happy to see how you reacted in this situation, and despite the cancellation of events like the sixth edition of the Sport Regional Congress for Africa due to happen in Zambia in August, you have all succeeded in transforming your programmes and activities."

Through the FIA Sport Grant Programme, the Federation has been able to support 23 Sport Grants projects from 17 National Sporting Authorities (ASNs) of the Africa region. Also, through the Sport Solidary Programme, the FIA organised webinars and workshops to enable Members to share their experience.

Chairman of the Rally Commission of Kenya Gurvir Bhabra discussed the FIA African Rally Championship (ARC) regulations for 2021 and presented a draft calendar to the Members.

This includes plans to run the first event in Rwanda in March, then to conclude in November with Rally of South Africa (subject to confirmation from MSA Africa). The Equator Rally Kenya, as part of the ARC series, will also serve as a full-scale rehearsal for

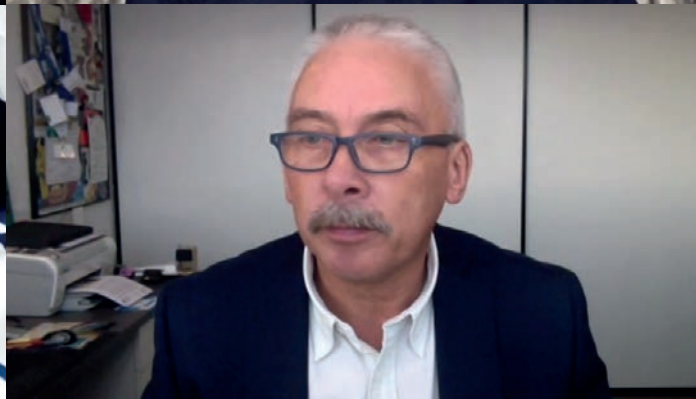
Officials and Marshals ahead of the much-awaited WRC's Safari Rally Kenya, which was cancelled outright in 2020 due to the developments of the COVID-19 pandemic, and which will make its return in June 2021. It is likely that some of the WRC crews will also join the regional round to test their skills and get to know the national roads.

On hand to discuss with the Members was FIA Regional Rally Category Manager Jérôme Roussel who explained in detail some new elements of the regulations: the "qualifying stage", already adopted in the FIA European Rally Championship, which will determine the starting order for the opening leg of an event, hence bringing additional excitement at the start of the rallies, and the new format for the recce, now set as a single pass in order to reduce costs.

Roussel then presented the FIA Rally Star programme to the meeting and how it is being implemented by the ASNs in the region. In South Africa, the selections will be organised with a mix of Slalom, Digital Motor Sport and the original addition of Karting, with the objective to reach the highest number of young people by integrating the market's local specificities.

The meeting was rounded off with an overview of the second edition of the FIA Motorsport Games, which is due to take place on 29-31 October 2021 at Circuit Paul Ricard. Members were strongly encouraged to get involved in the competition.

AGA 2020 - DAY 2





HOW TO TAKE PART IN THE FAMILY PICTURE?

As is the tradition of every FIA Annual General Assembly, we would be delighted to take a Family Photo to remember this unique FIA event.

For this purpose, we kindly ask you to take a selfie of yourself during the Conference and send it to: familyphoto@fia.com by **Thursday 17 December, 12PM CET**.



Tips to take the picture:

- Use natural light, if possible.
- Do not use flash.
- Avoid shadows.
- Make sure your face is not too close to the camera.
- Include your shoulders.
- Wear your headphones when taking the photo, if possible.
- Smile!



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